Pulse on the Nation’s Nurses Survey Series: COVID-19 Two-Year Impact Assessment Survey

Younger Nurses Disproportionally Impacted by Pandemic Compared to Older Nurses; Intent to Leave and Staff Shortages Reach Critical Levels

March 1, 2022

America has suffered over 1 million deaths due to COVID-19 and the nation’s nurses continue to struggle through the tragedy. As of this study, 60% of acute care nurses report feeling burned out, and 75% report feeling stressed, frustrated, and exhausted, and for nurses under 35 the data is even more alarming. As a continuation of the Pulse on the Nation’s Nurses Survey Series, and a one-year follow-up to the first annual impact survey conducted in Winter 2021, the American Nurses Foundation has fielded another survey to probe today’s issues. The goal for the Two-Year Impact Assessment is to identify the continued impact the pandemic has had on America’s nurses, with additional insight on the state of young nurses, intent to leave, and staff shortages.

SURVEY BACKGROUND

The American Nurses Foundation and Joslin Insight launched a non-incentivized online survey to nurses across the United States. The January 2022 survey was the second impact assessment survey conducted. The first was completed, or partially completed, by 22,316 between January 19 - February 16, 2021. The recent Two-Year Impact Assessment was launched between January 8-29, 2022. The survey was completed or partially completed by 12,694 nurses, with a ± 1.18% margin of error at a 99% confidence level. More than 93% surveyed responded to all questions.

RESPONDENT PROFILE

The Foundation fielded this survey to nurses across the entire continuum of care. Seventy-six percent of respondents identified as White, 9% Black or African American, 6% Hispanic or Latino, and 6% Asian. Thirty-five percent indicated being 55 or older. Ninety-five percent are currently employed, with 81% employed full-time (data from retirees was not included). Fifty-nine percent of respondents indicated their primary work location is an acute care hospital, small to large; 11% primary, ambulatory, or outpatient care facilities; and 6% community or public health facilities. Seventy-seven percent of respondents indicated they provide direct care to patients, and 90% have or may have had direct exposure to a COVID-19 positive patient.
YOUNG NURSES ARE LESS EMOTIONALLY HEALTHY & LESS OPTIMISTIC ABOUT THE FUTURE

A statistically significant relationship exists between age and the emotional health of nurses. For all nurses, 30% said they are ‘not emotionally healthy’ or ‘not at all emotionally healthy.’ For nurses under 25, that number is 46%, and for 55 or older, 19% (Figure 2). Viewed differently, if one entered a room with one-hundred nurses who considered themselves ‘very emotionally healthy,’ fifty-nine would be 55 or older; six would be under 35 (Figure 3). This same trend applies to years’ experience as a nurse. For nurses with less than 5 years’ experience, 40% are not or not at all emotionally healthy. For nurses with more than 40 years experiences, it’s only 13%. Additionally, when younger nurses were asked to rate their optimism between 0-10 based on everything they have experienced during the pandemic, with 0 being not at all optimistic, the average was 5.00, compared to 3.77 for nurses under 35 and 5.89 for nurses 55 or older.

The results are consistent when analyzing the experience of feelings. For nurses under 35, 66% reported feeling anxious, and 43% depressed, compared to 35% anxious and 21% depressed for nurses 55 or older. Perhaps of most concern when considering the future of the nursing profession, two-out-of-three nurses under 35 reported feeling burned out, compared to one-out-of-three nurses 55 or older.

By age, the following are not or not at all emotionally healthy:

- 47% Under 25
- 46% 25-34
- 39% 35-44
- 29% 45-54
- 19% 55 or older

By role, the following are not or not at all emotionally healthy:

- 46% Intensive or critical care nurses
- 46% Emergency department nurses
- 39% Medical-surgical nurses
- 38% Acute care (hospital) nurses

66% of nurses under 35 reported feeling anxious, compared to 35% of nurses 55 or older.
19% OF NURSES UNDER 35 FEEL THEIR ORGANIZATION CARES ABOUT THEIR WELL-BEING

In the Foundation’s third Mental Health and Wellness Survey conducted in September 2021, nurses were asked whether they agree or disagree with certain statements concerning their Perceived Organizational Support. Scores were rated from 1-Strongly Disagree to 5-Strongly Agree. Over the past six months, the mean score across all questions has dropped slightly, indicating a slight negative trend concerning nurses’ perception of support from their organizations.

While the decrease is of note, the gap of perceived organizational support between age groups is more critical. When presented with the statement, ‘My organization really cares about my wellbeing,’ only 19% of nurses under 35 said they ‘agree’ or ‘strongly agree.’ By comparison, for nurses 55 or older, 42% said they agreed or strongly agreed. This gap is consistent across other statements. For instance, to ‘If I did my best job possibly, my organization would notice,’ 61% of nurses under 35 disagreed or strongly disagreed, compared to 36% of nurses 55 or older.

![Figure 4 - Nurses respond to statements concerning perceived organizational support, January 2022](image)

**Breakdown of responses for age Under 35:**

<table>
<thead>
<tr>
<th>Field</th>
<th>Strongly disagree</th>
<th>Disagree</th>
<th>Neutral</th>
<th>Agree</th>
<th>Strongly Agree</th>
</tr>
</thead>
<tbody>
<tr>
<td>My organization really cares about my well-being</td>
<td>26.43%</td>
<td>31.14%</td>
<td>23.17%</td>
<td>16.52%</td>
<td>2.75%</td>
</tr>
<tr>
<td>If I did the best job possible, my organization would notice</td>
<td>26.75%</td>
<td>34.62%</td>
<td>21.24%</td>
<td>14.39%</td>
<td>3.04%</td>
</tr>
<tr>
<td>My organization takes pride in my accomplishments at work</td>
<td>20.96%</td>
<td>27.74%</td>
<td>30.04%</td>
<td>18.61%</td>
<td>2.64%</td>
</tr>
<tr>
<td>My organization values my contributions to its well-being</td>
<td>21.53%</td>
<td>28.19%</td>
<td>26.46%</td>
<td>20.90%</td>
<td>2.93%</td>
</tr>
<tr>
<td>My organization responds to my complaints</td>
<td>25.09%</td>
<td>29.93%</td>
<td>27.74%</td>
<td>15.22%</td>
<td>2.02%</td>
</tr>
</tbody>
</table>

![Figure 5 - Breakdown of responses to SPOS questions for nurses Under 35 years old, January 2022](image)

**Breakdown of responses for age 55 or older:**

<table>
<thead>
<tr>
<th>Field</th>
<th>Strongly disagree</th>
<th>Disagree</th>
<th>Neutral</th>
<th>Agree</th>
<th>Strongly Agree</th>
</tr>
</thead>
<tbody>
<tr>
<td>My organization really cares about my well-being</td>
<td>13.06%</td>
<td>19.19%</td>
<td>25.88%</td>
<td>29.99%</td>
<td>11.89%</td>
</tr>
<tr>
<td>If I did the best job possible, my organization would notice</td>
<td>12.58%</td>
<td>23.57%</td>
<td>25.73%</td>
<td>27.66%</td>
<td>10.47%</td>
</tr>
<tr>
<td>My organization takes pride in my accomplishments at work</td>
<td>10.79%</td>
<td>19.80%</td>
<td>31.23%</td>
<td>28.21%</td>
<td>9.98%</td>
</tr>
<tr>
<td>My organization values my contributions to its well-being</td>
<td>10.85%</td>
<td>18.77%</td>
<td>28.99%</td>
<td>30.87%</td>
<td>10.93%</td>
</tr>
<tr>
<td>My organization responds to my complaints</td>
<td>13.70%</td>
<td>21.46%</td>
<td>33.25%</td>
<td>25.19%</td>
<td>6.40%</td>
</tr>
</tbody>
</table>

![Figure 6 - Breakdown of responses to SPOS questions for nurses 55 or older, January 2022](image)
52% OF NURSES CONSIDERING LEAVING THEIR POSITION

One year ago, in the first annual impact assessment, 40% of nurses said they intended to leave or were considering leaving their position. Today that has jumped by 30% with 52% of the nurses surveyed now intending to leave or considering leaving. When analyzed by age, the issue is more concerning. In this survey, 63% of nurses under 35 said they intend to leave or are considering leaving (31% Yes, 32% Maybe). For nurses 55 or older, who are already nearing retirement, 43% said they intend to leave their positions or are considering leaving (18% Yes, 25% Maybe).

When nurses were asked why they want to leave, their top reasons were 1) insufficient staffing, and 2) work negatively affecting health and wellbeing. Six months ago, in the third Mental Health and Wellness Survey, 41% of nurses indicated insufficient staffing. That has increased 34% with 55% of nurses now identifying it as a reason for leaving. In terms of work negatively affecting health and wellbeing, 51% of nurses identified this as their reason for leaving in this survey. In addition to these, inability to deliver quality care consistently has emerged as an alarming reason. In September 2021, 25% of nurses selected inability to deliver quality care as a reason for leaving. Six months later, that has jumped by 44% to 36% of today’s nurses. Other reasons for wanting to leave are lack of support from their employer during the pandemic, distrust of my employer, need for higher income, and poor organizational response to COVID.

By age, the following intend to leave their position within the next 6 months:

- 37% Under 25
- 31% 25-34
- 27% 35-44
- 21% 45-54
- 18% 55 or older

By role, the following intend to leave their position within the next 6 months:

- 37% Telemetry nurse
- 32% Intensive, critical care nurse
- 31% Acute care (hospital) nurse
- 29% Emergency department nurse
- 27% Medical-surgical nurse
NINE-OUT-OF-TEN NURSES SAY THEIR ORGANIZATION IS UNDERSTAFFED

In this survey, nurses were asked whether their organization was experiencing a staffing shortage. Eighty-nine percent of nurses indicated a shortage. Only 6% of nurses (predominately at schools of nursing) indicated no shortage. Of the nurses who indicated a shortage, 54% said it was a ‘serious problem,’ and 40% said it was a ‘moderate problem.’ Less than half of one percent said their organization’s staffing shortage was ‘not at all a problem.’ What is perhaps of most concern is that this statistic no longer comes as a surprise. Information about organizations being short-staffed is widely accessible and widely reported. The nursing profession is at the height of the nation’s workforce shortage.

By tracking data over the past two years, it has become evident that the nursing profession and health care delivery system have entered a challenging time. Nurses leaving due to mental health concerns is a worrying truth for organizations. Nurses leaving because of insufficient staffing signals a breakdown. If organizations are unable to stop the loss of personnel, the problems have the potential to begin impacting patient care in dramatic ways.

89% of nurses surveyed say their organization is currently experiencing a staffing shortage.

Facing these growing problems, many have wondered what options are available. In the survey, nurses identified solutions to the shortage that have been implemented at their organization and have had a positive impact on work environment. A hot topic, travel nurses were indicated by 62% of nurses as having had a positive impact. Another 49% indicated ‘increased wages, bonuses, or incentives.’ This was followed by ‘changed or adapted staffing models’ (18%), ‘added or increased float pool’ (18%), and ‘added LPN, CNA, or PCA staff’ (16%). While salary received the second largest response, it is necessary to view it in context.

When looking beyond fiscal solutions, other solutions are available. When asked what would improve work satisfaction, a few other solutions stood out. In addition to increased pay, 52% of nurses surveyed selected ‘increase number of nurses or support staff’ and 27% selected ‘support my work-life balance.’ Additionally, 15% selected ‘allow adequate time for breaks’ and ‘enable me to take a day off when necessary.’ In the words of a pediatric nurse in San Diego, CA “If my organization would just allow me to take my breaks and have lunch, I would be happy.”
ORGANIZATIONAL SOLUTIONS

The nursing profession has been under disproportionate stress due to the pandemic and typical hierarchical issues have been heightened. When comparing the Two-Year Impact Assessment data to the August 2021 AONL COVID Impact Longitudinal Study, a few items stand out. In the AONL study, ‘adding or increasing float pool’ was identified as a solution considered or implemented by 56% of nurse leaders to address shortages. This can be compared to 18% of nurses in the two-year assessment who named adding or increasing float pool as a solution that has had a positive impact. Similarly, 42% of nurse leaders in the AONL study identified ‘flex scheduling’ as a possible solution, compared to 10% of nurses in the assessment survey. The same applies to ‘increased support services,’ such as housekeeping and transportation. In the AONL study, 17% of nurse leaders identified this as a solution, compared to 3% of nurses in this survey.

While no one-size-fits-all solution exists, this gap is significant and warrants attention. Nurse leaders are not to blame, having been tasked with responding rapidly to an unprecedented challenge. As nurse leaders strive to address shortages, these additional insights provide the needed information to help make data-driven decisions. Going forward, continued critical thinking and creative discussions on these evidence-based needs of nurses may help identify solutions that can be reasonably implemented by organizations. Ultimately, for a solution to be effective it must first be needed.

![Figure 9 - Nurses identify solutions to the staffing shortage that have had a positive impact on work environment, January 2022](image)

INCIVILITY & BULLYING HAS INCREASED DRAMATICALLY

A known and underreported reality for nurses is incivility and bullying. In this survey, nurses were asked if they have experienced an increase in bullying and violence in the past year, at work and outside of work. Sixty-six percent of nurses said they have experienced increased bullying at work. Thirty-three percent said they have experienced violence at work. And the issue extends beyond the doors of the organization. An alarming 23% of nurses reported bullying outside of work, and 12% reported violence outside of work. This is consistent with data gathered from the 2020 Healthy Nurse Survey.
When analyzing bullying and violence by role, a significant number of those who reported an increase of bullying at work were operating room and acute care hospital nurses. For violence at work, acute care, emergency department, intensive or critical care, medical-surgical, and psychiatric and mental health nurses had significantly higher reporting. Incivility and bullying were predominately identified as coming from patients and their families. Outside of work, bullying and violence are being experienced by a significantly higher number of health policy, public health, and case management nurses.
ACCEPTANCE, THEN RENEWAL

These are challenging and uncertain times for the nursing profession and the entire health care delivery system. Most of America’s nurses feel stressed, frustrated, and exhausted. Feelings of motivation, empowerment, and confidence have dropped in the past six months. Reports of feeling happy have dropped by one-third, and reports of feeling betrayed, undervalued, and unsupported have risen. With hope and optimism also deteriorating, and 60% of acute care nurses now reporting burn out, there is no doubt that hospitals and health care facilities are facing extraordinary workforce challenges and a difficult future.

Magnifying mental health issues, the nation’s labor shortage has been felt acutely in health care. As of this study, 89% of nurses have reported staffing shortages at their organization, with more than half saying their shortage is a serious problem. Since March 2020, nurses have been isolated, delivering care behind layers of personal protective equipment. As expressed in interviews, feeling alone was already a norm for many nurses, especially novice nurses when introduced to bedside care. But the pandemic and growing shortages have amplified their sense of isolation and doubt, and nurses’ scores of Perceived Organizational Support indicate that many do not feel supported by their organizations.

Of all the industries impacted by COVID, few would argue that the profession of nursing has not taken the brunt of the burden. Given everything nurses have been through since the World Health Organization officially declared COVID-19 a pandemic, it comes as no surprise that nurses are seeking other opportunities. Quantitatively, intent to leave is on the rise. Over half of America’s nurses plan to leave or are considering leaving their position in the next six months. If intent becomes action, organizations will encounter more difficult times ahead.

While the pandemic has impacted many across the continuum of care, a disproportionate number of younger and novice nurses are struggling, especially in acute care, emergency department, critical care, and medical-surgical roles. Younger nurses in these roles are exposed to the pandemic’s worst and their mental health is failing as result. In this survey, 66% of nurses under 35 reported feeling anxious and 47% depressed. Furthermore, 60% of nurses under 35 have experienced an extremely stressful, violent, or traumatic event due to COVID-19, and should undergo further evaluation for potential post-traumatic stress. Much may be attributed to younger and novice nurses’ proximity to the bedside, with 46% of acute care nurses reporting not being emotionally healthy. That the pandemic has disproportionately impacted younger nurses is a fact supported by strong data. But the problem is not that nurses 55 or older or with many years of experience report stronger emotional health; the problem is that younger and novice nurses feel they are not being heard.

Ultimately, change requires acceptance. Acceptance that the last two years have been an emotional journey for the entire world, for the nation, and for communities and families. Acceptance that the last two years have taken a toll on the health care delivery system and that the weight of the world has rested on the shoulders of health care professionals. With the data behind the problem no longer coming as a surprise, it is time to assess the damage and begin the important work of renewal. The goal now is for policymakers, professional organizations, health systems, and leadership to act. The journey will be made easier when all healthcare professionals come together with unified direction. There is no perfect one-size-fits-all solution to solve all of today’s problems, but there are imperfect solutions that can provide relief and mark the beginning of much needed change.

To this end, the American Nurses Foundation and the American Nurses Association have launched initiatives to address the mental health and well-being of nurses. Some available programs that are providing relief include the Well-Being Initiative and the Coronavirus Response Fund for Nurses. But these new survey findings show that gaps remain that still need to be addressed. Moving forward, the goal is to drive a coordinated and robust approach that supports nurses as they continue to provide patient care during unprecedented and challenging times.